Tough Decisions
for the Future of the New York Metropolitan Region
Board of Directors

Chairman
Elliot G. Sander

President
Thomas K. Wright

Vice Chair and Co-Chair, New York Committee
Robert L. Billingsley

Vice Chair and Co-Chair, Connecticut Committee
Michael J. Critelli

Vice Chair and Co-Chair, New Jersey Committee
Christopher J. Daggett

Vice Chair
Douglas Durst

Vice Chair and Co-Chair, New Jersey Committee
The Honorable James J. Florio

Vice Chair and Chair of the Nominating Committee
Denise M. Richardson

Treasurer and Co-Chair, Long Island Committee
Matthew S. Kissner

Chairman Emeritus and Counsel
Peter W. Herman

Secretary of the Corporation
Rossana Ivanova

Rohit T. Aggarwala
David Armour
Hilary M. Ballon
Joseph G. Barile
Marcia Bateson
Stephen R. Beckwith
Edward J. Blakely
James J. Brinkerhoff
Tonio Burgos
Michael J. Cacace
Vishaan Chakrabarti
Manju Chandrasekhar
Frank S. Cicero
Louis Coletti
Kevin S. Corbett
Anthony R. Coscia
Lee Davis
Eva Lauren Durst
Thomas P. Fehn
Fernando Ferrer
Luke Eberly Fichthorn IV
Barbara Joelson Fife
James E. Fitzgerald
Paul E. Francis
Emil H. Frankel
Doreen M. Frasca
Timur F. Galen
Jonathan L. Goldstick
Jerome W. Gottesman
Toni L. Griffin
Maxine Griffith
John S. Griswold Jr.
Richard J. Haray
Dylan Hixon
David Huntington
Adam Isles
Kenneth T. Jackson
Marc Joseph
Anaita Kasad
Marcia V. Keizs

Gregory A. Kelly
Robert Knapp
Mitchell A. Korbey
John Z. Kukral
Trent Lethco
Christopher D. Levendos
Charles J. Maikish
Mark Marcucci
Debra A. McDowell
Peter J. Miscovich
J. Andrew Murphy
Jan Nicholson
Joseph P. Oates
Richard L. Oram
Patricia Ornst
Sotiris A. Pagdadis
Kevin J. Pearson
Milton Puryear
Richard Ravitch
Gregg Rechler
Michael J. Regan
Gary D. Rose
Janette Sadik-Khan
Thomas Santiago
Samuel I. Schwartz
Peggy Shepard
H. Claude Shostal
James S. Simpson
Susan L. Solomon
Monica Slater Stokes
Robert Stromsted
Michael J. Sweeney
Luther Tai
Marilyn J. Taylor
Sharon C. Taylor
Richard T. Thigpen
Karen E. Wagner
Robert D. Yaro
John Zuccotti
Welcome

We are delighted that you could join us for RPA's 25th annual Assembly. Each year this event convenes civic, business and public leaders to talk about the challenges facing New York and the metropolitan region. Over 25 years we have built consensus on an extraordinary range of issues, from restarting the Second Avenue Subway to revitalizing our urban centers to finally tackling climate change. Assembly participants have weighed in on crucial decisions about how to protect open space from Long Island to the Highlands; redevelop our legacy cities and bypassed communities; invest in sustainable transportation infrastructure and renewable energy resources; restore communities devastated by Superstorm Sandy; and rebuild Lower Manhattan after 9/11. Those conversations have produced bold plans and crucial support for the places where we sleep, work, study and relax. The communities we call home.

Today we ask you to join us in thinking about what kind of region we want to be 25 years from now, and what tough decisions we need to make to get there.

The theme of this year’s Assembly recognizes that we have tough decisions to make. Some problems will require new funding and hard choices about what sources to tap. Others will force us to re-examine our public institutions and whether they can deliver the improvements we need to compete in the 21st century. And still others will demand that we embrace technologies that bring great promise, but also the possibility of unintended consequences.

Two years ago, we launched RPA's Fourth Regional Plan to craft a long-term vision for the New York-New Jersey-Connecticut metropolitan region. We knew that there would be some issues that would be much tougher to resolve than others. That’s certainly proven to be the case. For questions such as whether gentrification helps or hurts neighborhoods, what support should be extended to corporations to stay in communities, or whether we should retreat from places that are extremely vulnerable to flooding, no easy consensus emerged from our research or the extensive consultations we have had with experts and civic partners around the region.

So we opted to structure today’s Assembly around a series of policy debates. While no one will be keeping score, we want to hear a wide range of opinions on these tough questions. And we expect more than a few strong disagreements. Our hope is that by providing a platform for honest and open discussion, we can all reach a deeper understanding of the issues at stake. At RPA, we will use what we learn to inform our research and eventual recommendations in the Fourth Plan.

There are so many reasons for optimism about our region. Our economy is vibrant and diverse, our natural resources are abundant, and immense opportunities continue to attract people from all over the world. We hope that by exploring the complex issues on today’s program, we will identify ways to extend the region’s prosperity to more people and ensure the region’s success for many generations to come.

On behalf of the staff and Board of Directors of Regional Plan Association, we welcome you to the Assembly and look forward to working together to develop ideas for a thriving, just, and sustainable metropolitan region.

Elliot G. Sander, Chairman

Thomas K. Wright, President
Morning and Luncheon Program

Exhibits from civic groups and Assembly sponsors

Ballroom Balcony

Louis XVI
- Economic Development
- Energy

Basildon
- Housing
- Transportation

Jade
- Manufacturing
- International

Astor
- Environment & Governance
- Climate Change

Additional Seating

Elevators

Elevators Staff Only

3rd floor
4th floor

Ballroom
- Morning and Luncheon Program

East Foyer
- Breakfast and Closing Reception
- On view all day

Stage

Men’s Room

Women’s Room

301 Park Avenue, New York, NY
Follow us on Twitter @RegionalPlan #RPA2015
Agenda
April 24, 2015

Breakfast & Registration
8:00 AM – 8:30 AM
In the East Foyer

Morning Program
8:30 AM – 10:00 AM
In the Ballroom
Welcome
Tom Wright, President, Regional Plan Association

The Fourth Regional Plan
Juliette Michaelson, Vice President of Strategy, Regional Plan Association
Chris Jones, Vice President of Research, Regional Plan Association

Keynote Address
Anthony Shorris, First Deputy Mayor, New York City

Introduction
Paul Francis, Distinguished Senior Fellow, The Frank J. Guarini Center on Environmental & Land Use Law, New York University School of Law

A Conversation With the First Deputy Mayor
Lynne Sagalyn, Earle W. Kazis and Benjamin Schore Professor of Real Estate in the Division of Finance and Economics, Columbia Business School

Luncheon Program
12:30 PM – 2:15 PM
In the Ballroom
Introduction
Tom Wright, President, Regional Plan Association
Elliot G. Sander, President & CEO, I-Grace; Chairman, Regional Plan Association

Keynote Address
Preet Bharara, U.S. Attorney for the Southern District of New York

Sponsor’s Remarks
Joe Stettinius, Chief Executive, Americas, DTZ

Panel: Tough Decisions
Rohit T. Aggarwala, Principal, Bloomberg Associates; Co-Chair of RPA Fourth Regional Plan Committee
Anthony Coscia, Chairman of the Board, Amtrak
Dan Doctoroff, Former President & CEO, Bloomberg L.P.
Alicia Glen, New York City Deputy Mayor for Housing and Economic Development
The Hon. Dannel Malloy, Governor, Connecticut
Darren Walker, President, Ford Foundation

Afternoon Debates
2:30 PM – 4:00 PM
See pages 6-7 for session descriptions
Climate Change: Should government encourage retreat from areas at risk to flooding and sea-level rise? (Astor)
International: What does New York need to do to be a leading metropolitan area in the world? (Jade) Sponsored by Siemens
Transportation: Will new vehicle technologies improve commutes and quality of life? (Basildon)
Energy: What should the region’s energy future look like? (Louis XVI)

Closing Reception
4:00 PM – 5:00 PM
Please join us for cocktails in the East Foyer
Sponsored by Heidrick & Struggles
Environment & Governance
Is the environmental review process failing the environment?

Astor Room

For more than 40 years, the National Environmental Policy Act has been a cornerstone of efforts to protect the environment. Today, some policy experts say the law remains a crucial safeguard against environmental degradation, while others contend that NEPA in its current form has become so bogged down in bureaucracy and outmoded approaches that it has become a barrier to completing vital public works.

Should NEPA be continued with minor reforms, or does the law need a more comprehensive overhaul to serve its intended purpose?

Moderator
Peggy Shepard, Executive Director WE ACT for Environmental Justice @WEACT4EJ1

Speakers:
Noam Bramson, Mayor of New Rochelle @NoamBramson
Stephen L. Kass, Senior Environmental Counsel and founder of the Environmental Practice Group at Carter Ledyard & Milburn LLP
Diana Mendes, Senior Vice President and Director, Americas Transit, AECOM
Kate Sinding, Senior Attorney and Deputy Director, New York Urban, Urban Program, NRDC @KateSinding

Manufacturing
Is there a future for manufacturing in the region?

Jade Room

For decades, manufacturing activity was on the decline in the metropolitan region, and with it jobs that offered a path to the middle class. Today, some trends suggest the resuscitation of diverse manufacturing in metropolitan regions.

Advocates of manufacturing see the potential to create jobs in post-industrial communities. Skeptics contend that talk of a revival is overblown, saying that recent gains amount to no more than a niche industry.

Is there a future for manufacturing in the region?

Moderator
Peter Miscovich, Managing Director, Jones Lang LaSalle @peterjmiscovich

Speakers
Vishaan Chakrabarti, Principal, SHoP @VishaanNYC
Andrew Kimball, CEO, Industry City
Kyle Kimball, President, New York City Economic Development Corporation @kyedki
Robert N. Lane, Senior Fellow for Urban Design, Regional Plan Association
Linda Nguyen-Perez, National Outreach Coordinator, Jobs to Move America
Housing
Is gentrification good or bad for neighborhoods?

The arrival of higher-income and white residents in poor, black and Latino neighborhoods brings the potential for both spatial and social displacement of existing residences and businesses. The resulting fear of gentrification can often obscure the benefits of neighborhood investment.

To what extent and in what ways, if any, does gentrification force low-income families and families of color from neighborhoods? Is this type of change inevitable, and is it possible to invest in poor neighborhoods without displacing families and businesses?

Moderator
Toni Griffin,° Professor of Architecture and founding Director of the J. Max Bond Center on Design for the Just City at the Spitzer School of Architecture, CUNY City College

Speakers
Alan Mallach, Senior Fellow, Center for Community Progress
Michelle Neugebauer, Executive Director, Cypress Hills Local Development Corporation
Jenny Schuetz, Economist, Consumer and Community Development Research Section, Federal Reserve Board

Economic Development
Are public subsidies for corporate relocations a good idea?

In a competitive national and global market, government agencies are working to retain and attract businesses that provide jobs and encourage investment. These agencies have a variety of tools, including tax subsidies and exemptions, to encourage companies to come or stay.

With subsidies in the billions of dollars across the tri-state area, we ask are public subsidies for corporate relocation a good idea?

Moderator
Lynne B. Sagalyn,° Earle W. Kazis and Benjamin Schore Professor of Real Estate in the Division of Finance and Economics, Columbia University

Speakers
Gale Brewer, Manhattan Borough President
Ruben Diaz Jr., Bronx Borough President @rubendiazjr
Carol Kellermann, President, Citizen’s Budget Commission
Héctor Figueroa, President, 32BJ Service Employees International Union @figue32bj

° RPA Board Member
Afternoon Debates pm
2:30 PM – 4:00 PM

Climate Change
Should government encourage retreat from areas at risk to flooding and sea-level rise?

Astor Room

How should we make the metropolitan region resilient in the face of climate change? A successful approach will entail a combination of strategies. To what extent should we pursue managed retreat, especially in higher-density areas such as the Rockaways or Hudson and Essex counties that are vulnerable to frequent flooding or sea level rise?

Should we take for granted that retreat is the last resort because of its social and political costs, or should it be encouraged more often, especially when there are synergies with other strategies?

Moderator
Marilyn Jordan Taylor, Dean, UPenn School of Design

Speakers
Steven Bellone, County Executive of Suffolk County, New York @stevebellone
Malcolm Bowman, Professor of Physical Oceanography, School of Marine and Atmospheric Sciences, SUNY Stony Brook
Christopher P. Bruhl, President, Business Council of Fairfield County
Klaus Jacob, Special Research Scientist, Lamont-Doherty Earth Observatory, Columbia University
Dina Long, Mayor of Sea Bright, New Jersey @seabrightmayor

International
What can New York do to catch up to its global peers?

Jade Room

In the 20th century, New York led the world in adopting innovative practices - the first municipal-wide zoning regulations in 1916, the tallest skyscrapers, the preservation of open space, the first container ports and most extensive network of rails, highways and bridges on the planet.

Halfway through the century, progress slowed, and by the 1970s it had stalled. For the past three decades, our region has been rebuilding what was lost. Yet many of our global peers are innovating faster and more aggressively investing in infrastructure than we are.

Moderator
Robert D. Yaro, President Emeritus, Regional Plan Association

Speakers
Eugen Antalovsky, Managing Director, Europaforum Wien
Ana Marie Argilagos, Senior Advisor, Just Cities and Metropolitan Opportunities Initiative, Ford Foundation @AM_Argilagos
Greg Clark, Chairman and Founder, Business of Cities
Hiroo Ichikawa, Executive Director, Mori Memorial Foundation
Martin Powell, Global Head of Urban Development, Siemens

Sponsored by SIEMENS
**Energy**

**What should the region’s energy future look like?**

Nuclear energy has been a large part of the region’s fuel mix for decades. Indian Point produces about 25% of our region’s power, and there currently are few options to replace that energy - and even fewer renewable ones.

How the region decides to handle Indian Point could serve as a blueprint for other energy decisions throughout the region. Is it realistic to assume that Indian point and other nuclear power plants in the region can be phased out by 2050 or before and replaced with clean, reliable fuels?

What are the most likely sources of replacement energy? Can wind and solar or greater efficiency play a significant role?

**Moderator**

Scott Waldman, Reporter, Capital New York  
@scottwaldman

**Speakers**

David M. Daly, President and Chief Operating Officer, PSEG Long Island  
Nilda Mesa, Director, New York City Mayor’s Office of Sustainability @NildaMesa  
Clint Plummer, Vice President of Development, Deepwater Wind @clint_plummer  
Mike Twomey, Vice President of External Affairs, Entergy @MikeTwomeyETR

---

**Transportation**

**Will new vehicle technologies improve commutes and quality of life?**

From app-driven ride shares to semi-autonomous features in our vehicles and eventually to driverless cars, technology is transforming the way we get around. These technologies will continue to evolve, with profound consequences for congestion, public transportation, land consumption and the public realm.

Yet the extent and shape of these effects depend on the policies in place. How should the government prepare for and manage these changes?

**Moderator**

Susan Chapman-Hughes, Senior Vice President, U.S. Large Market, Global Corporate Payments, American Express Company

**Speakers**

Anthony Townsend, Senior Research Scientist, NYU Rudin Center for Transportation Policy & Management @anthonymobile  
Ashwini Chhabra, Head of Policy Development and Community Engagement, Uber Technologies  
Gabe Klein, Special Venture Partner, Fontinalis Partners @gabe_klein  
Margaret Newman, Executive Director, Municipal Art Society  
Sam Schwartz, President & CEO, Sam Schwartz Engineering
Over the last generation, the New York metropolitan region has seen sweeping change, much of it for the better. We have caught up to the nation in private-sector job growth; more people are optimistic about their future; and the tri-state area is recognized as one of the world’s most economically vibrant regions.

Yet our success is fragile. The region has progressed as whole, but too many people haven’t shared in this growth. Real incomes have actually declined over the last 25 years for the majority of families. Some of the fastest-growing problems are in our suburbs, not in New York City. And we are more vulnerable to disasters than ever before. Above all else, our governing institutions are failing to make the hard choices necessary to address our most difficult problems. These challenges threaten to squander our advantages and leave the region worse off a generation from now than it is today.

In 2013, Regional Plan Association launched the Fourth Regional Plan, a multiyear initiative to create a blueprint for our region’s growth, sustainability, good governance and economic opportunity for the next 25 years.

The plan focuses on the strategic government and business decisions that will shape the region’s overall well-being for the next generation, and will propose policies and investments to ensure our common prosperity for the coming decades.

In 2016, after extensive consultation with the region’s residents, partners and decision makers, RPA and the Committee on the Fourth Regional Plan will recommend a set of policy and project recommendations that help to:

1. Create communities that are dynamic, livable and resilient.
2. Expand the region’s economic prosperity in an equitable and sustainable way.
3. Reform the financial, institutional and regulatory structures necessary to implement smart planning decisions.

For more information and to share your ideas, please visit www.rpa.org/fourth-plan.
The Board and Staff of Regional Plan Association gratefully acknowledge our members of the Fourth Regional Plan Committee and Working Groups

**Climate**

- **Alexander Felson**, Assistant Professor, Yale University; Urban Ecology & Design Laboratory
- **Amy Chester**, Project Manager, Rebuild by Design
- **Ana Baptista**, Assistant Professor, Professional Practice, The New School
- **Chris Sturm**, Senior Director of State Policy, New Jersey Future
- **Curt Johnson**, Executive Director, Save the Sound
- **Debbie Mans**, Baykeeper & Executive Director, New York / New Jersey Baykeeper
- **Doug O’Malley**, Executive Director, Environment NJ
- **Eric Klinenberg**, Director, Institute for Public Knowledge, New York University
- **Fletcher Harper**, Executive Director, GreenFaith
- **Guy Nordenson**, Professor, School of Architecture, Princeton University
- **Henk Ovink**, Special Envoy for International Water Affairs, Ministry for Infrastructure and the Environment
- **Jeremy Creelan**, Attorney, Jenner & Block
- **Jesse Keenan**, Research Director, Center for Urban Real Estate (CURE), Graduate School of Architecture, Planning and Preservation, Columbia University
- **Joan Byron**, Executive Director, Save the Sound
- **John Nolon**, Executive Director, The Nature Conservancy
- **Nicole Maher**, Senior Coastal Scientist, The Nature Conservancy
- **Patricia Jenny**, Vice President for Grants & Program Director, New York Community Trust
- **Peggy Shepard**, Executive Director, WE ACT for Environmental Justice
- **Peter Gius**, Senior Vice President, ARCADIS
- **Susannah Dyen**, Organizer, ALIGN
- **William Golden**, Executive Director, National Institute for Coastal & Harbor Infrastructure

**Communities**

- **Alan Mallach**, Senior Fellow, Center for Community Progress
- **Alyssa Norwood**, Program Manager, Connecticut’s Legislative Commission on Aging
- **Amy Acocella**, Senior Planner, Scenic Hudson Inc.
- **Amy Engel**, Executive Director, Sustainable Long Island
- **Ann Fangmann**, Director of Programs, Sustainable Long Island
- **Arlene Rodriguez**, Philanthropic and Non-Profit Consultant, ARC Associates
- **Colin Cathcart**, Principal, Kiss + Cathcart, Architects
- **Damon Rich**, Designer, City of Newark Urban Design, City of Newark
- **Daniel D’Oca**, Partner, Interboro
- **Daniel Hernandez**, Deputy Commissioner, Housing, Preservation & Development Authority
- **David Church**, Planning Commissioner, Orange County, New York
- **Elizabeth Murphy**, Project Director, Creative New Jersey
- **Eugenie Birch**, Chair and Professor, University of Pennsylvania School of Design
- **Jennifer Cribs**, Regional Sustainability Coordinator, HUD Office of the Regional Administrator Serving New Jersey and New York
- **John Shapiro**, Chair, City and Regional Planning, Pratt Institute
- **Kate Ascher**, Senior Consultant, Happold Consulting
- **Lance Freeman**, Director of Urban Planning, Graduate School of Architecture, Planning and Preservation, Columbia University
- **Margaret Newman**, Executive Director, Municipal Art Society
- **Maxine Griffith**, Executive Vice President, Government and Community Affairs, Columbia University
- **Michael Broetchner**, Executive Director, Sustainable South Bronx
- **Patrick Morrissy**, Executive Director, Housing and Neighborhood Development Services (HANDS)
- **Peter Paden**, Executive Director, Columbia Land Conservancy
- **Sharon Roerty**, Senior Program Officer, Robert Wood Johnson Foundation
- **Tony Hiss**, Visiting Scholar, New York University Libraries
- **Vishaan Chakrabarti**, Principal, SHoP Architects

**Economic Development**

- **Adam Friedman**, Executive Director, Pratt Center for Community Development
- **Alex Klatskin**, General Partner, Forsgate Industrial Partners
- **Andrew Manshel**, Executive Vice President, Greater Jamaica Development Corporation
- **Brian Trestad**, Partner, Bridges Ventures
- **David Kooris**, Director of the Office of Planning and Economic Development, City of Bridgeport
- **James Parrott**, Deputy Director and Chief Economist, Fiscal Policy Institute
James Lima, Principal, James Lima Planning + Development  
Jonathan Bowles, Executive Director, Center for an Urban Future  
Jonathan Drapkin, President & CEO, Pattern for Progress  
Joseph Carbone, President & CEO, The WorkPlace, Inc.  
Larisa Ortiz, Principal, Larisa Ortiz Associates  
Mark Lesko, Executive Director, Accelerate LI  
Merrill Pond, Vice President for Research, Partnership for New York City  
Michael Slattery, Senior Vice President, Real Estate Board of New York, Inc.  
Michael Critelli, CEO, Dossia Service Corporation  
Omar Freilla, Coordinator, Green Worker Cooperatives  
Paul Timpanelli, President & CEO, Bridgeport Regional Business Council  
Peter Miscovich, Managing Director, Strategic Consulting, JLL  
Robert Santy, President & CEO, Connecticut Economic Resource Center  
Robert Stromsted, Senior Vice President, Director, Technical Excellence Centers, Parsons Brinckerhoff  
Roland Anglin, Director and Associate Research Professor, The Joseph C. Cornwall Center for Metropolitan Studies, Rutgers University Cornwall Center for Metropolitan Studies  
Seth Pinsky, Executive Vice President, Fund Manager, Metro Emerging Markets & Public Affairs Director, RXR Realty  
Sol Marie Alfonso-Jones, Program Officer, Long Island Community Foundation  
Stephen Robertson, Director of Organizing, Community Voices Heard  

David Pringle, NJEF New Jersey Campaign Director, Clean Water Action and Clean Water Fund  
David Armour, Chief City Executive for New York City, Siemens Corporation  
Jeanne Herb, Associate Director, Environmental Analysis and Communications Group, Edward J. Bloustein School of Planning and Public Policy, Rutgers University  
Jeanne Fox, Commissioner, New Jersey Board of Public Utilities  
Jessica Bailey, Director of Commercial and Industrial Property Assessed Clean Energy, Clean Energy Finance and Investment Authority  
Jessie Stratton, Director of Policy, Connecticut Department of Environmental Protection  
Jim Gallagher, Executive Director, NY Smart Grid Consortium  
Jonathan Schrag, Senior Fellow in Energy, Guarini Center at the NYU School of Law  
Mary Barber, Campaign Director, Environmental Defense Fund  
Neal Lewis, Executive Director, Sustainability Institute, Malloy College-Energiea  
Paul Francis, Distinguished Senior Fellow, The Frank J. Guarini Center on Environmental & Land Use Law  
Projpal Dutta, Director, Sustainability Initiatives, Metropolitan Transit Authority  
Randall Solomon, Co-Director, Sustainable Jersey Certification Program, The College of New Jersey  
Sergej Mahnovski, Director, Utility of the Future, Consolidated Edison  
William E. Dornbos, ENE Connecticut Director, Environment Northeast  

Energy  
Andrew Warshaw, Senior Director for Renewable Development, East Region, NRG Energy Inc.  
Ariella Maron, Associate Principal, Hoppad Consulting  
Ashok Gupta, Director of Programs, Natural Resources Defense Council  
Audrey Zibelman, Chair, New York State Public Service Commission  
Charlotte Matthews, Vice President for Sustainability, Related Companies, Inc.  
Clarke Bruno, Senior Vice President, Anbaric Transmission  

Financing & Governance  
Armando Carbonell, Senior Fellow and Chairman, Department of Planning and Urban Form, Lincoln Institute of Land Policy  
Art Chang, Founder & Chief Executive, Tipping Point Partners  
Bill Thompson, Senior Managing Director, Chief Administrative Officer, Siebert Brandford Shank & Co., L.L.C.  
Brad Lander, NYC Council Member, District 39, NYC City Council  
Candace Damon, Vice Chair, HR&A  
Carol Kellermann, President, Citizens Budget Commission  
David Kapell, Former Mayor, Greenport  
Ester Fuchs, Professor of International and Public Affairs and Political Science, Columbia School of International and Public Affairs  
Greg Carey, Managing Director, Public Sector and Infrastructure Banking, Goldman Sachs  
Henry Coleman, Professor, Edward J. Bloustein School of Planning and Public Policy  
Jessica Lappin, President, Alliance for Downtown New York, Inc.  
Kevin Law, President, Long Island Association  
Lyne Sagalyn, Earle W. Kazis & Benjamin Schore Professor of Real Estate, Columbia University  
Nick Grossman, General Manager for Policy and Outreach, Union Square Ventures  
Noam Bramson, Mayor, City of New Rochelle  
Peter White, Esq., Partner, DLA Piper  
Peter Kasabach, Executive Director, New Jersey Future  
Regina Armstrong, Principal, Urbanomics  
Richard Roper, President, The Roper Group  
Richard Bagger, Senior Vice President, Celgene Corporation  
Rohit Aggarwala, Principal, Bloomberg Associates  
Ron Thomas, Director of Public Policy & Advocacy, Connecticut Conference of Municipalities  
Sarah Williams, Director, Civic Data Design Lab, Massachusetts Institute of Technology  
The Hon. Sue Kelly  
Thomas Wright, President, Regional Plan Association  
Todd Poole, President & Founder, 4ward Planning Inc.  
Xavier de Souza Briggs, Vice President of Economic Opportunity and Assets, Ford Foundation  

Housing  
Andrew Warshaw, Senior Director for Renewable Development, East Region, NRG Energy Inc.  
Arnold Cohen, Policy Coordinator, Housing and Community Development Network of New Jersey  
Brian Loughlin, Associate Professor, Director of Graduate Architecture Program, Marywood University  
E. Phillip McKain, President & CEO, CTE, Inc.  
Elaine Gross, President, Erase Racism
Elizabeth Torres, * Executive Director, Bridgeport Neighborhood Trust
Helene Caloir, * Policy Director, Local Initiatives Support Corporation (LISC)
Ingrid Gould Ellen, * Member, Furman Institute, New York University
Irma Solis, Community Organizer, Make the Road NY
Jerilyn Perine, * Executive Director, Citizens Housing & Planning Council
Joan Carty, President & CEO, Housing Development Fund
Jon Vogel, Vice President of Development, AvalonBay Communities, Inc
Kathryn Shafer, Policy Analyst, Partnership for Strong Communities
Kirk Goodrich, Principal, Maverick Developers
Lucas Sanchez, Long Island Coordinator, Community Voices Heard
Marianne Garvin, * President and Chief Executive Officer, Community Development Corporation of Long Island
Matthew Schatz, Vice President, Commercial Real Estate Lending, TD Bank
Matthew Washington, Manager of Special Projects, Durst Organization
Melanie Meyers, Partner, Fried, Frank, Harris, Shriver & Jacobson LLP
Peter Reinhart, * Director, Kislak Real Estate Institute and Specialist Professor, Monmouth University, Kislak Real Estate Institute
Peter Elkowitz, President & CEO, Long Island Housing Partnership
Raymond Ocasio, Executive Director, La Casa de Don Pedro
Richard Roberts, Managing Director, Acquisitions, Red Stone Equity Partners LLC
Robert Lieber, * Executive Managing Director, Island Capital Group
Rosanne Haggerty, * President, Community Solutions
Trent Lethco, ° Associate Principal, ARUP
Victor Bach, Senior Housing Policy Analyst, Community Service Society of New York

Parks & Landscapes

Capt. Bill Sheehan, Executive Director, Hackensack Riverkeeper
Charles Kuperus, * Former Secretary of Agriculture NJ, Kuperus Farmside Garden & Florist
Christopher (Kim) Elliman, * President and CEO, Open Space Institute

Cortney Worrall, Senior Regional Director, Northeast Region, National Parks Conservation Association
Edward Goodell, Executive Director, NY/NJ Trail Conference
Eileen Swan, * Policy Manager, NJ Conservation Foundation
Eric Sanderson, Senior Conservation Ecologist, Wildlife Conservation Society
Erika Svendsen, Social Ecologist, US Forest Service NYC Urban Field Station
Juan Camilo Osorio, Director of Research, New York City Environmental Justice Alliance
Kate Orff, Partner, SCAPE Landscape Architecture
Kelly Kennedy, Executive Director, Bike Walk CT
Kevin McDonald, Conservation Project Director, The Nature Conservancy
Linda Mead, Executive Director, D&R Greenway
Marc Matsil, NY State Director, Trust for Public Land
Milton Puryear, ° Co-Founder/Executive Director, Brooklyn Greenway Initiative/Mill River Park
Nevin Cohen, Assistant Professor, CUNY
Regina Myer, President, Brooklyn Bridge Park Corp.
Rob Pirani, Director, Harbor Estuary Program, Hudson River Foundation
Roland Lewis, ° President and CEO, Metropolitan Waterfront Alliance
Steve Rosenberg, ° Executive Director, Scenic Hudson Inc.
Tupper Thomas, ° Executive Director, New Yorkers for Parks

Transportation

Alana Miller, Policy Coordinator, Transportation Alternatives
Anthony Townsend, ° Senior Research Scientist, NYU Rudin Center for Transportation Policy and Management
Arthur Imperatore, President, NY Waterway/Aracorp Properties
Christopher Ward
Elliot Sander, ° President & CEO, I-Grace; Chairman, Regional Plan Association
Elliott Sclar, Professor of Urban Planning, Columbia Graduate School of Architecture, Planning and Preservation
Foster Nichols, Principal Professional Associate, Parsons Brinckerhoff
Gene Russianoff, Senior Attorney, NYPIRG Straphangers Campaign

Janette Sadik-Khan, ° Principal, Transportation, Bloomberg Associates
Jeffrey Zupan, ° Senior Fellow, Transportation, Regional Plan Association
Joseph McGee, ° Vice President, Public Policy and Programs, The Business Council of Fairfield County
Joshua Schank, President & CEO, Eno Center for Transportation
Kate Slevin, Vice President, Policy and Planning, Municipal Art Society
Linda Baran, President and CEO, Staten Island Chamber of Commerce
Linda Kleinaub, Former Deputy Executive Director for Administration, Metropolitan Transportation Authority
Martin Robins, Director Emeritus, Rutgers University Alan M. Voorhees Transportation Center
Mitchell Pally, ° Chief Executive Officer, Long Island Builders Institute, Inc.
Nicole Gelinas, Contributing Editor, The City Journal
Paul Victor, President, New York & Atlantic Railway
Richard Barone, Director, Transportation, Regional Plan Association
Robert Paaswell, Director Emeritus, City College of New York, University Transportation Research Center
Susan Baer, Principal, Global Aviation Planning Leader, ARUP
Veronica Vanterpool, ° Executive Director, Tri-State Transportation Campaign

* Member of the Fourth Regional Plan Committee ° RPA Board Member
Rohit T. Aggarwala
Principal, Bloomberg Associates

Rohit T. “Rit” Aggarwala leads the sustainability practice at Bloomberg Associates; advises former New York City mayor Michael R. Bloomberg in his role as UN Special Envoy for Cities and Climate Change; and teaches at Columbia University. Rit has served as Special Advisor to the Chair of the C40 Cities Climate Leadership Group; developed the environmental program at Bloomberg Philanthropies; and led New York City’s Office of Long-Term Planning and Sustainability, which created and implemented “PlaNYC: A Greener, Greater New York.” Rit holds a BA, MBA, and PhD from Columbia University, and an MA from Queen’s University in Ontario.

Steven Bellone
County Executive of Suffolk County, New York
@stevebellone

Steven Bellone has been Suffolk County Executive since 2012. Bellone is committed to reducing Suffolk’s debt, improving Suffolk’s business environment and keeping taxes low. Bellone’s environmental and community revitalization initiatives have been nationally recognized for their pioneering and innovative approaches. In 2002, he launched WYandanch Rising, a comprehensive, community-based approach to revitalizing the most economically distressed community on Long Island. As county executive, he led a comprehensive emergency response plan to coordinate disaster relief efforts during Hurricane Sandy and has secured over $380 million in resiliency and water quality project funding for the county. He previously served as Babylon Town Supervisor from 2001-2011.

Malcolm Bowman
Professor of Physical Oceanography, School of Marine and Atmospheric Sciences, SUNY Stony Brook

Malcolm Bowman is Professor of Physical Oceanography and a Distinguished Service Professor at the School of Marine and Atmospheric Sciences at SUNY Stony Brook. Since joining the school in 1971, he has served as acting dean and director and coordinated the Stony Brook Storm Surge Group, whose current research interests are prediction and modeling of storm surges that threaten the New York Metropolitan area. He also is the coordinator of an international group of oceanographers and modelers who are studying the Black Sea in Europe, and served as the founding head of the School of Environmental and Marine Sciences at Auckland University in his native New Zealand.

Preet Bharara
U.S. Attorney, Southern District of New York

Preet Bharara has been the United States Attorney for the Southern District of New York since 2009. As U.S. Attorney, Mr. Bharara oversees the investigation and litigation of all criminal and civil cases brought on behalf of the United States in the Southern District of New York. Under Mr. Bharara, the office has brought cases against terrorism; against several of the world’s largest corporations; cybercrime cases; and cases against notable public corruption defendants. Prior to becoming the U.S. Attorney, Mr. Bharara served as Chief Counsel and Staff Director of the U.S. Senate Judiciary Committee’s Subcommittee on Administrative Oversight and the Courts and as an Assistant U.S. Attorney in the Southern District of New York. Mr. Bharara also served as a litigation associate in New York at Swidler Berlin Shereff Friedman and Gibson, Dunn & Crutcher.

Noam Bramson
Mayor of New Rochelle
@NoamBramson

Through his dedicated public service, Noam Bramson has acquired a reputation for effective, responsive, and visionary leadership. Prior to becoming Mayor in 2006, he served for ten years on the New Rochelle City Council. As Mayor he has worked successfully to attract new private investment to New Rochelle’s central business district and to forge public-private partnerships aimed at job creation and economic growth. He has been a strong advocate for thoughtful community planning, spearheaded the creation of New Rochelle’s first Sustainability Plan, promoted efforts to establish new public access to the Long Island Sound shore, and adopted new land use policies to preserve open space and protect neighborhoods from overdevelopment. He is a life-long Westchester resident and a product of the New Rochelle public schools.

Annie E. Casey Foundation in Baltimore.

Gale Brewer
Manhattan Borough President

Gale A. Brewer is the 27th Manhattan Borough President. Ms. Brewer previously served on the City Council for 12 years. As Councilmember, she successfully passed legislation guaranteeing paid sick leave for most hourly employees, compelling landlords to fix repeat violations, requiring all City data to be published online, and the nation’s first
law protecting domestic workers. She was the founding chair of the City Council’s Technology Committee in 2002.

Immediately prior to her election to the City Council, Brewer served as Project Manager for the NYC Nonprofits Project at CUNY’s Graduate Center, and before that worked for the Telesis Corporation, a private firm that builds affordable housing in New York City. Brewer has an MPA from Harvard’s Kennedy School of Government, and she did her undergraduate work at Columbia University and Bennington College.

Christopher P. Bruhl
President, Business Council of Fairfield County

Chris Bruhl joined The Business Council of Fairfield County in May 1990. Chris has been a frequent consultant, writer, and speaker on the subject of economic development and non-profit management, with particular interests in community planning, institutional building and the relationship between educational quality and economic competitiveness. He is a contributing author to two books and was the director of a national training program for non-profit board and staff, conducted in affiliation with faculty from Yale University.

Vishaan Chakrabarti
Principal, SHoP
@VishaanNYC

Vishaan Chakrabarti is a Principal at SHoP. Chakrabarti holds a Master of Architecture from the University of California at Berkeley, a Master of City Planning from the Massachusetts Institute of Technology, and dual Bachelor’s degrees in Art History and Engineering from Cornell University. He serves on the boards of the Architectural League of New York and Enterprise Community Partners, is a trustee of the Citizens Budget Commission, and is an emeritus board member of Friends of the High Line. Simultaneously, Chakrabarti is Hollliday Professor and the Director of CURE, the Center for Urban Real Estate, at Columbia University’s Graduate School of Architecture, Planning & Preservation.

Susan Chapman-Hughes
Senior Vice President, U.S. Large Market, Global Corporate Payments, American Express Company

Susan Chapman-Hughes serves as Senior Vice President, US Large Market, Global Corporate Payments at American Express Company. Prior to joining GCP, Susan led the Global Real Estate and Workplace Enablement group. She led the creation of “Bluework”, an industry leading, award winning, innovative workplace transformation initiative. As an experienced global executive, Ms. Chapman-Hughes has also led various organizational business transformation and growth efforts in Fortune 500 companies. In addition to her professional roles, Ms. Chapman-Hughes is committed to volunteer work for non-profit community development organizations across the United States and remains an active mentor to young people in her community. In 2013, she was named to the Grio 100 list by Grio.com/NBC Universal and as one of the “100 Most Creative People in Business” by Fast Company.

Ashwini Chhabra
Head of Policy Development and Community Engagement, Uber Technologies

Ashwini Chhabra is Head of Policy Development and Community Engagement at Uber Technologies. Prior to joining Uber, Ashwini was the Deputy Commissioner for Policy & Planning at the New York City Taxi and Limousine Commission. He has held various other positions in the Bloomberg administration, including the Mayor’s Office and Department of Education, and began his career as a corporate lawyer. He holds a BA from Williams College and a JD from Yale Law School.

Greg Clark
Chairman and Founder, Business of Cities

Greg Clark is an advisor, advocate, and mentor on cities and businesses. He works with leadership teams in global cities, global firms, global institutions, and at global gatherings. From 2008 to 2014 he was chairman of the International Advisory Board of the Sao Paulo Strategic Plan and International Advisor on the Metropolitan Strategic Plans of Rio da Janeiro, Barcelona, Gauteng/Johannesburg, Western Cape, Toronto, Barcelona, Auckland, Sao Paulo, Milan, and Oslo. He has led 20 Reviews of city and regional development for the OECD. He has advised on national policies for cities and regions in UK, Ireland, Canada, China, Colombia, Sri Lanka, South Africa, New Zealand, Italy, Slovakia, and Latvia.

Anthony R. Coscia
Chairman of the Board, Amtrak

Anthony R. Coscia is Chairman of the Board of the National Passenger Railroad Corporation (Amtrak). He is also a Partner and member of the Executive Committee of Windels Marx Lane & Mittendorf, LLP. Before being appointed by President Obama to the Amtrak Board of Directors, Mr. Coscia served as Chairman of the Port Authority of New York and New Jersey, between 2003 and 2011, and Chairman of the New Jersey Economic Development Authority, between 1992 and 2003. In addition, Mr. Coscia serves as a trustee of the New Jersey Community Development Corporation and is a member of the Regional Plan Association, New Jersey Performing Arts Center Council of Trustees, The Partnership for New York City and The Economic Club of New York. Mr. Coscia graduated Phi Beta Kappa from Georgetown University and received his J.D. from Rutgers Law School. He received an honorary doctorate of humane letters from the New Jersey Institute of Technology.

David M. Daly
President and Chief Operating Officer, PSEG Long Island

David M. Daly was named President and Chief Operating Officer of PSEG Long Island in October 2013. Mr. Daly previously served as vice president and lead of the transition to PSEG Long Island. Prior to his appointment to PSEG Long Island, Mr. Daly served as vice president—asset management and centralized services at Public Service Electric and Gas Company (PSE&G). Earlier in his career, Mr. Daly held various first and second line supervisory positions in fossil generation plant operations, and was a senior consultant at Metzler & Associates and UMS Group. He has an electrical engineering degree from the State University of New York Maritime College, and a Master of Business Administration from Rutgers University.

Ruben Diaz Jr.
Bronx Borough President
@rubendiazjr

Ruben Diaz Jr. first entered public office as a member of the New York State Assembly in 1997, and is currently serving his second full term as Bronx Borough President, having been reelected in November 2013 with more than 89 percent of the vote. As borough president, Ruben Diaz Jr. has led the implementation of a robust agenda—on economic development, housing, education, and public safety—in every corner of the borough. The Bronx has seen over $7 billion in new development of all kinds since Borough President Diaz took office in 2009. This includes more than $600 million in housing, building nearly 13,000 new units, and the creation of more than 15,000 new jobs.

Dan Doctoroff
Former-President & CEO, Bloomberg L.P.

Daniel L. Doctoroff was President & CEO of Bloomberg L.P. through 2014. During his tenure, Dan led the company through the most severe financial crisis since the Great Depression by pursuing an aggressive strategy of investment, focused on enhancing the company’s core Terminal product, expanding into enterprise products and services, and creating new businesses and building the company’s news operations. Prior to joining Bloomberg L.P., Dan served as Deputy Mayor for Economic Development & Rebuilding for the City of New York, where he led the city’s dramatic economic resurgence by spearheading efforts to reverse New York’s fiscal crisis after 9/11 through a five-borough economic development strategy, and directing the creation of more than 15,000 new jobs.
Paul Francis is a Distinguished Senior Fellow of the Guarini Center on Environmental and Land Use Law. He was previously the Director of Agency Redesign and Efficiency and the Vice-Chair of the Spending and Government Efficiency (SAGE) Commission under Governor Andrew Cuomo of New York. He completed his State service when the SAGE Commission issued its final report on February 12, 2013. Mr. Francis was the Chief Operating Officer of the Financial Products Division of Bloomberg L.P., the world's leading provider of financial data and analytics, from September 2008 until May 2010, when he joined the Cuomo campaign. Mr. Francis served as Governor Eliot Spitzer’s Budget Director during 2007 and became the Director of State Operations in January 2008, a position he continued to hold under Governor David Paterson until the end of the 2008 legislative session. During 2005-2006, Mr. Francis was the Policy Director for the Spitzer 2006 gubernatorial campaign and the gubernatorial transition.

Christopher Jones
Vice President for Research, Regional Plan Association
Christopher Jones directs economic, housing, transportation and urban development research for Regional Plan Association. Since joining RPA in 1994, he has led several multi-disciplinary initiatives to improve economic, social and environmental conditions in the New York-New Jersey-Connecticut region. He managed a collaborative effort leading to a $3.5 million federal Sustainable Communities Grant on behalf of 17 cities, counties and planning organizations in New York and Connecticut. He has authored several reports and articles on regional development and urban policy, including a comprehensive analysis of metropolitan housing, development alternatives for Manhattan’s Far West Side, downtown revitalization on Long Island and the Economy and Workforce chapters of RPA’s Third Regional Plan. Prior to joining RPA, Mr. Jones was the Special Assistant to the Deputy Mayor for Planning and Development in New York City.
Stephen L. Kass
Senior Environmental Counsel and founder of the Environmental Practice Group at Carter Ledyard & Milburn LLP
Prior to joining Carter Ledyard & Milburn, Stephen Kass was a founding partner of Berle, Kass & Case, a firm specializing in environmental law from the field’s inception in the 1970s. He is an Adjunct Professor at Brooklyn Law School and at NYU’s Center on Global Affairs, where he teaches courses on climate change, human rights and the environment. Mr. Kass has written a regular column on “Environmental Law” and “International Environmental Law” for the New York Law Journal since 1986, is a past Vice-President of the New York City Bar Association, current Chair of the Association’s Task Force on Climate Adaptation, a founding director of Human Rights Watch and a member of the board of directors of the National Center for Law and Economic Justice.

Carol Kellermann
President, Citizens’ Budget Commission
Carol Kellermann is President of the Citizens Budget Commission. Kellermann has over 25 years of experience in leadership positions in non-profit, philanthropic, and government settings. She has served as Interim Executive Director of the Alliance for Young Artists and Writers and PENCIL, Inc., and as a consultant to City University of New York. As Executive Director and CEO of the September 11 Fund she oversaw the $500+ million charitable fund, which provided grants and assistance for the short and long term needs of victims of the September 11th attacks. Prior to that, she was Executive Director of Learning Leaders, chief of staff to then Congressman Charles E. Schumer and held various executive positions in New York City government, including Deputy Commissioner of the NYC Department of Finance.

Andrew Kimball
CEO, Industry City
In August 2013, Andrew Kimball joined Industry City as CEO directing the redevelopment of the long-underutilized six-million square foot industrial facility in Sunset Park, Brooklyn. From 2005 to 2013, Mr. Kimball served as President and CEO of the Brooklyn Navy Yard overseeing the transformation of the 300-acre former Naval ship-building facility into a national model for the creation of innovation economy jobs and sustain-ability. Mr. Kimball previously served as Director of Operations for NYC2012, the privately-funded bid to bring the 2012 Olympic Games to New York City, and as Vice President of the New York Public Library. He holds a BA from Hamilton College and is a graduate of the Coro Public Affairs Fellowship program. Mr. Kimball serves on the boards of the Citizens Budget Commission, Prospect Park Alliance and the Coro New York Leadership Center.

Kyle Kimball
President, New York City Economic Development Corporation
Kyle Kimball has served as President of the New York City Economic Development Corporation (NYCEDC) under Mayor Bill de Blasio since January 2014. As President, Kyle leads NYCEDC’s continued efforts to position New York City as the global center for innovation and to increase economic empowerment and mobility for all New Yorkers. Kyle was first appointed NYCEDC President by Mayor Michael R. Bloomberg in 2013. Since joining NYCEDC in 2008, Kyle has helped to develop and implement NYCEDC’s strategy to strengthen the City’s economy. Kyle previously worked at Goldman, Sachs & Co. as a Vice President and at J.P. Morgan, also as a Vice President. Kyle is a graduate of Harvard College, where he majored in Government. He received his Master’s degree in Public Policy from Harvard’s Kennedy School of Government.

Gabe Klein
Special Venture Partner, Fontinalis Partners
Gabe currently serves as a Strategic Advisor for Bridj, a data-driven transportation company that provides flexible mass transit solutions, and as a Special Venture Partner at Fontinalis Partners. Gabe served in Mayor Rahm Emanuel’s administration in Chicago running the Chicago Department of Transportation (CDOT), where he transformed the agency into a national model for innovation in transportation technology and launched the city’s bike sharing program, Divvy. Prior to CDOT, Gabe was Director of The District Department of Transportation in Washington D.C. under Mayor Adrian Fenty and was instrumental in implementing a variety of innovative initiatives while balancing the budget. Gabe has also served as a Regional Vice President of Zipcar, and helped grow the Washington D.C. market into the nation’s largest car sharing city by membership and vehicles.

Dina Long
Mayor of Sea Bright, New Jersey
Dina Long has served as mayor of Sea Bright, New Jersey for over three years, leading the borough as it recovers from the damage caused by Hurricane Sandy, including to her own home. Before becoming mayor, Long served three terms on the Sea Bright Borough Council, serving as council president and chair of the public safety, finance, and beach committees. She also serves as an assistant professor of English at Brookdale Community College in Lyncroft, New Jersey.

Alan Mallach
Senior Fellow, Center for Community Progress
Alan Mallach, a senior fellow at the Center for Community Progress in Washington, D.C., is nationally known for his work on housing, urban revitalization and neighborhood change. His recent books include Bringing Buildings Back: From Vacant Properties to Community Assets and Rebuilding America’s Legacy Cities: New Directions for the Industrial Heartland. He is a member of the College of Fellows of the American Institute of Certified Planners, holds a BA degree from Yale University, and is a longtime resident of Roosevelt, N.J.

The Honorable Danell P. Malloy
Governor, State of Connecticut
Governor Dan Malloy is Connecticut’s chief executive and the 2016 Democratic Governors Association Chair. Elected in 2010, in his first term Governor Malloy created 75,000 private sector jobs after 20 years of minimal job growth, while inheriting — and closing — the largest per-person deficit in the nation. He made Connecticut the first nationwide to pass legislation raising the minimum wage to $10.10, the first to pass paid sick days, and delivered the best implementation of the Affordable Care Act in America. Now in his second term, he is currently proposing a transformative 30-year, $100 billion vision to make the Connecticut’s transportation system best-in-class. After decades of underinvestment, he’s proposed historic upgrades to the state’s bridges,
walkways, railways, and roads. Previously the Mayor of Stamford, Governor Malloy was recently appointed by President Obama as Co-Chairman of the Council of Governors, which advises the White House on homeland security matters.

**Diana Mendes**  
Senior Vice President and Director, Americas Transit, AECOM

For the last 30 years, Diana has been responsible for the successful planning and implementation of over $10 billion dollars of transportation infrastructure investment, and specializes in expediting project delivery through the environmental review process. She is currently a Senior Vice President of AECOM. As District General Manager for a 1,100-person workforce in DC, MD and VA, she is responsible for business planning, advancing excellence in client service, introducing new services and promoting an engaged workforce. She has previously served as AECOM’s National Director of Transit Planning. She is certified by the American Institute of Certified Planners, and holds a Bachelor of Arts in Sociology from Mount Holyoke College, and a Masters in City and Regional Planning from the University of Pennsylvania.

**Nilda Mesa**  
Director, New York City Mayor’s Office of Sustainability  
@NildaMesa

Mesa serves as Director of the NYC Mayor’s Office of Sustainability, where she coordinates the administration’s environmental and sustainability initiatives. Previously, she was the Director at the NYC Mayor’s Office of Environmental Coordination. Prior to joining the administration, Mesa served in two key capacities at Columbia University, as the Assistant Vice President of Environmental Stewardship and as the Chief Administrative Officer and Associate Dean of Administrative Affairs at the Graduate School of Journalism. Previously, Mesa served as the Associate Director of the White House Council on Environmental Quality. She also served at the U.S. Environmental Protection Agency and began her career at the California Attorney General’s Office enforcing toxic management and natural resources laws. She has a J.D. from Harvard University and a B.A. from Northwestern University.

**Juliette Michaelson**  
Vice President for Strategy, Regional Plan Association  
@juliettenyc

As Vice President for Strategy at Regional Plan Association, Juliette Michaelson is managing RPA’s Fourth Regional Plan. Juliette has overseen a number of projects at RPA, including the creation of a network of transit-agency executives from around the world. She is also the author of two landmark reports that quantified how much transit service improves home values near train stations. Prior to joining RPA, Juliette worked at Project for Public Spaces, where she managed a range of outreach, education and training programs to help municipalities and state departments of transportation work together and make concordant land use and transportation decisions. Juliette received a Bachelor of Arts in Political Science from Princeton University and a Master’s in Urban Planning from Columbia University.

**Peter Miscovich**  
Managing Director, Jones Lang LaSalle  
@peterjmiscovich

As Managing Director with Jones Lang LaSalle, Peter develops innovative business strategies and workplace transformation solutions for the firm’s global 100 clients. He is considered an industry expert in the areas of emerging technologies and workplace innovation. Peter has been recognized as a global thought leader by Accenture, The Brookings Institute, The Conference Board, CORENET Global, The Rockefeller Foundation, The Urban Age Institute, The Urban Land Institute and The Woodrow Wilson Center. Peter serves on the Boards for the Regional Plan Association (RPA) and the CERES Presidents Council as well as serving as Chair and Trustee for The Garrison Institute. As a former partner with PricewaterhouseCoopers (PwC) Global Advisory practice – he earned his executive credentials from the MIT Sloan Business School and his civil engineering degrees from the University of Arizona.

**Michelle Neugebauer**  
Executive Director, Cypress Hills Local Development Corporation

Michelle was the first full-time employee of CHLD, beginning in 1984, and she has guided the organization’s growth from a budget of $35,000 with one program to its current status. Michelle serves on the board of directors of United Neighborhood Houses and the Association for Neighborhood and Housing Development. Michelle received a BA in Urban Studies from Barnard College and MS degrees in Social Work and Urban Planning from Columbia University.

**Margaret Newman**  
Executive Director, Municipal Art Society  
Margaret Newman, FAIA, an architect and planner, joined the Municipal Art Society of New York (MAS) as Executive Director in 2014. At MAS, Ms. Newman provides leadership for the advocacy, planning and community engagement projects. Current projects include: Penn 2023; 21st Century preservation; parameters for new development, including Design First/City By Design; Rebuild by Design and resiliency work; and urban global initiatives. Prior to joining MAS, Ms. Newman served as Chief of Staff at the NYC Department of Transportation (DOT) providing direction for major agency projects including the capital construction plan for Times Square, and design oversight with a focus on sustainable design. In private professional architectural practice for 15 years, Ms. Newman was a partner in Marren and Newman Architects, a multidisciplinary architecture and design firm in NYC.

**Linda Nguyen-Perez**  
National Outreach Coordinator, Jobs to Move America

Linda Nguyen-Perez is a senior research/policy analyst with LAANE’s Jobs and Transportation for America Project, which promotes good American manufacturing jobs for historically disadvantaged women and men. Her work at LAANE has included research on the Los Angeles transit vehicle manufacturing supply chain and, most recently, on U.S. transit vehicle manufacturing and procurement, in collaboration with the Brookings Institution, the University of Southern California and the University of Massachusetts at Amherst. Prior to joining LAANE, Linda did transnational ethnographic work with migrants in East and Southeast Asia, studying issues affecting rural women workers in the underground economy. She also contributed to Orange County Communities Organized for Responsible Development’s “Community Vision for the Platinum Triangle: Embracing a New Plan for All of Anaheim.” She holds a master’s degree in urban and regional planning from the University of California Irvine and was a 2009 NEURUS Fellow.

**Clint Plummer**  
Vice President of Development, Deepwater Wind  
@clint_plummer

Plummer serves as Vice President of Development for Deepwater Wind, where he manages the company’s pre-construction project development activities. Prior to joining Deepwater Wind, Clint served as Vice President of Asset Development and Underwriting for Endurant Energy, and before that, as founder and President of Redwood Power Company, which he sold to Endurant. Clint’s career includes experience in project origination and development, financial structuring and negotiations, as well as analytics and underwriting for a variety of energy asset development projects. Clint earned his Bachelor’s Degree in Business Administration from Ohio State University and his Master’s Degree in Engineering from the Massachusetts Institute of Technology.
Elliot G. Sander
President & CEO, I-Grace; Chairman, Regional Plan Association

Elliot "Lee" Sander is President of the I-Grace Company, a bi-coastal architectural, construction, and building services company pre-eminent in the high end residential market. He has served as Chairman of the Regional Plan Association since 2010. He has served on the Board of the National Express Corporation, a global transportation firm, since 2010 and in March 2015 was appointed Senior Independent Director of the Board. Sander has worked extensively in the private, public and non-profit sectors, serving in such positions as Chief Executive of the MTA, Commissioner of New York City DOT, Group Chief Executive of Global Transportation at AECOM, and President of the HAKS Group. He is the founder of the Rudin Center for Transportation Policy and Management at New York University. He is the Vice Chairman of the Greater Jamaica Development Corporation and serves on the board of the Leo Baec Institute. He is a graduate of the School of Foreign Service at Georgetown University.

Jenny Schuetz
Economist, Consumer and Community Development Research Section, Federal Reserve Board

Jenny Schuetz is an Economist in the Division of Consumer and Community Affairs at the Board of Governors of the Federal Reserve System. She has written numerous journal articles related to land use regulation, urban retail patterns, and neighborhood change. Jenny received a PhD in Public Policy from Harvard University, a Master’s in City Planning from M.I.T., and a B.A. with Highest Distinction in Economics and Political and Social Thought from the University of Virginia. Jenny previously taught at the University of Southern California and at City College of New York, and was a post-doctoral fellow at New York University’s Furman Center for Real Estate and Urban Policy.

Sam Schwartz
President & CEO, Sam Schwartz Engineering

Sam Schwartz is CEO of Sam Schwartz Engineering, a firm that specializes in urban transportation planning and engineering. He also writes the "Gridlock Sam" column in the New York Daily News. He invented the word “gridlock” into the lexicon during the 1980 NYC Transit strike. A former NYC Traffic Commissioner he is expert at getting people out of their cars and into other forms of transportation. Mr. Schwartz has created many win-win situations whereby traffic moves better, pedestrians are safer and the community gains more sidewalk and green space. Mr. Schwartz began his transportation career as a NYC cab driver. He has a B.S. in Physics from Brooklyn College and a M.S. in Engineering from the University of Pennsylvania.

Peggy Shepard
Executive Director WE ACT for Environmental Justice

@WEACT4EJ1

Peggy Shepard has successfully combined grassroots organizing, environmental advocacy and environmental health research to become one of the most highly respected environmental advocates in the country today. She has been a pioneer for advancing the perspective of environmental justice in urban communities to ensure that the entitlement of clean air, water and soil extends to all people and communities. A leader within New York City and the national Environmental Justice Movement, she is co-founder and executive director of WE ACT For Environmental Justice (WE ACT), based in West Harlem, which has a 24-year history of affecting environmental and environmental health policy and practice locally and nationally.

Anthony Shorris
First Deputy Mayor, New York City

First Deputy Mayor Anthony Shorris serves as the second-highest ranking official at City Hall, and is charged with managing the day-to-day operation of City government and the provision of core services across the five boroughs. Shorris comes to the post as a proven manager at City agencies, public authorities and private sector institutions. Shorris began his service to the New York City in 1978 as Deputy Director of the Office of Management and Budget and went on to serve as Finance Commissioner, Deputy Chancellor for Operations at the Department of Education and Executive Director of the Port Authority of New York and New Jersey. He also held various leadership positions at NYU Langone Medical Center, Healthfirst, Princeton University’s Woodrow Wilson School and NYU Wagner School of Public Service.

Kate Sinding
Senior Attorney and Deputy Director, New York Urban, Urban Program, NRDC

@KateSinding

Kate is a Senior Attorney and Deputy Director of NRDC’s New York program. She is also the director of NRDC’s national Community Fracking Defense Project. Kate also works on advancing recycling programs involving the producer responsibility model, as well as other energy and land use matters. Prior to joining NRDC in November 2006, she was a partner in the specialty environmental law firm of Sive, Paget & Riesel, P.C. Kate has taught Environmental Law at Columbia University and Fordham University Schools of Law. She sits on the boards of the Metropolitan Waterfront Alliance and the New York Product Stewardship Council. Kate is a graduate of New York University Law School, the Woodrow Wilson School of International and Public Affairs at Princeton University, and Barnard College.

Joe Stettinus
Chief Executive, Americas, DTZ

Joe assumed the role of DTZ Chief Executive- Americas in January 2015 after an investment consortium led by TPG acquired Cassidy Turley combining the company with DTZ to create one of the world’s leading commercial real estate service providers. DTZ’s Americas headquarters is in Washington, DC and the operation includes 21,000 employees in 3 countries. As Cassidy Turley’s CEO from 2012-2014, Joe and his team achieved record-breaking performance in 2013 with a nearly 50% revenue increase. Additionally, he guided the firm through

Martin Powell
Global Head of Urban Development, Siemens

Martin is The Head of Urban Development within Siemens Global Cities Centre of Competence. This role involves working with City Leadership across the globe and providing expert advice and support to help ensure cities can meet economic, social and environmental targets. Martin was previously The Mayoral Advisor on the Environment to the current Mayor of London, Boris Johnson. He was also a Special Advisor to the c40 cities climate action group, Chaired by Mayor of New York, Michael Bloomberg.

Lynne B. Sagalyn
Professor of Real Estate, Columbia University

Lynne Sagalyn is the Earle W. Kazis and Benjamin Schore Professor of Real Estate, Director of the M.B.A. Real Estate Program and the Paul Milstein Center for Real Estate at the Columbia University Graduate School of Business. Professor Sagalyn is a specialist in real estate finance and urban development. Her research and writings on real estate investment, securitization, urban development and public policy have been published in both academic and professional journals. She is currently completing a book on the politics of rebuilding the World Trade Center site. She is also the author of Times Square Roulette: Remaking the City Icon; Cases in Real Estate Finance and Investment Strategy; and coauthor of Downtown, the City Icon; Cases in Real Estate Finance and Economics, Columbia University

Elliot "Lee" Sander is President of the I-Grace Company, a bi-coastal architectural, construction, and building services company pre-eminent in the high end residential market. He has served as Chairman of the Regional Plan Association since 2010. He has served on the Board of the National Express Corporation, a global transportation firm, since 2010 and in March 2015 was appointed Senior Independent Director of the Board. Sander has worked extensively in the private, public and non-profit sectors, serving in such positions as Chief Executive of the MTA, Commissioner of New York City DOT, Group Chief Executive of Global Transportation at AECOM, and President of the HAKS Group. He is the founder of the Rudin Center for Transportation Policy and Management at New York University. He is the Vice Chairman of the Greater Jamaica Development Corporation and serves on the board of the Leo Baec Institute. He is a graduate of the School of Foreign Service at Georgetown University.
consolidation with former affiliates in the Western U.S., and the acquisition of Tampa-based CLW. He was recently recognized as Most Admired CEO, Real Estate, by Washington Business Journal and as Commercial Property Executive’s Service Executive of the Year.

Marilyn Jordan Taylor  
Dean, UPenn School of Design  
Marilyn Taylor is Dean of the School of Design and Paley Professor at the University of Pennsylvania. Prior to PennDesign, Marilyn Taylor spent more than thirty years as partner, architect and urban designer at Skidmore Owings & Merrill LLP where she led the firm’s practices in airports, transportation, and urban design, also serving as its first Women Chairman. She has been elected as a Rockefeller Fellow of the Partnership for New York City, President of the American Institute of Architects NYC Chapter, Chairman of the AIA City and Regional Planning Committee, Chairman of the New York Building Congress, and President of the Forum for Urban Design, as well as a member of visiting committees of the Harvard Graduate School of Design and the Architecture program at MIT.

Anthony Townsend  
Senior Research Scientist,  
NYU Rudin Center for Transportation Policy & Management  
@anthonyomobile  
Dr. Anthony Townsend is an urban planner and forecaster whose writing, public speaking, activism and consulting focus on urbanization, ubiquitous computing and technology-led innovation and economic development. He holds posts as Senior Research Scientist at New York University’s Rudin Center for Transportation and fellow at the Data & Society Research Institute, a think-do tank located in New York City. Anthony was co-founder of NYCwireless, a pioneer in the community broadband movement, and was named one of Planetizen’s “Leading Thinkers in Urban Planning & Technology” and “Top 100 Thinkers” tracking the Internet of things by Postscapes. His first book, Smart Cities: Big Data, Civic Hackers, and the Quest for a New Utopia is published by W.W. Norton & Co.

Mike Twomey  
Vice President of External Affairs, Entergy  
@MikeTwomeyETR  
Mike Twomey, a Norwich, Conn., native, began his career at Entergy in 2002 as assistant general counsel – regulatory for Entergy Services, Inc. working on regulatory matters pending at the Louisiana Public Service Commission and the Federal Energy Regulatory Commission. In 2004, he was named vice president of regulatory affairs for Louisiana’s utility companies and became vice president, utility strategy in 2009. Prior to joining Entergy, Twomey was senior regulatory counsel for BellSouth in Atlanta with responsibility for various regulatory matters before the state public service commissions in BellSouth’s nine-state region. He received a bachelor of arts degree from Tulane University and a law degree, with honors, from the University of Connecticut.

Scott Waldman  
Capital New York  
@scotpwaldman  
Scott Waldman covers energy and environment for Capital New York, a Politico company. He also produces Capital’s daily energy newsletter and is based at the state Capitol in Albany. Waldman has been a reporter for more than a decade, at newspapers and digital publications. He also teaches journalism at Siena College. He holds a master’s degree in journalism from Syracuse University. He lives outside of Albany with his wife and two daughters.

Darren Walker  
President, Ford Foundation  
@darrenwalker  
Darren Walker, the 10th president of the Ford Foundation, has been connected to the institution and its mission since childhood. Ford-funded initiatives made his education possible, from Head Start in school to Pell Grants at college. After a decade in corporate law and international finance, Darren served as chief operating officer of the Abyssinian Development Corporation, a Ford Foundation grantee. In 2002, he joined the Rockefeller Foundation, where he rose to vice president and oversaw all domestic and international programs. In 2010, he was recruited to the Ford Foundation as vice president responsible for education, creativity, and free expression programs, as well as the foundation’s four Africa offices. Today he oversees more than $12 billion in assets, $500 million in grants, and 10 international offices.

Tom Wright  
President, Regional Plan Association  
Tom Wright is president of Regional Plan Association. He has steered many of the organization’s key initiatives, including the Draft Vision Plan for the City of Newark (2006) and A Region at Risk: The Third Regional Plan for the New York-New Jersey-Connecticut Metropolitan Area (1996). Mr. Wright oversees the day-to-day operations of RPA and coordinates activities with the Board of Directors. Prior to becoming president on Jan. 1, 2015, he was RPA’s executive director. Previously, he was deputy executive director of the New Jersey Office of State Planning, where he coordinated production of the New Jersey State Development and Redevelopment Plan (2001). From 1991 to 1993, he was coordinator of the award-winning Mayors’ Institute on City Design, sponsored by the National Endowment for the Arts.

Robert D. Yaro  
President Emeritus, Regional Plan Association  
Robert D. Yaro is President Emeritus of Regional Plan Association and a senior advisor to the organization. RPA promotes the livability, vitality and sustainability of the New York metropolitan region. Yaro led development of and co-authored RPA’s Third Regional Plan, A Region at Risk, and has authored and co-authored numerous papers on articles on planning and infrastructure for the metropolitan region. He founded and co-chairs America 2050, RPA’s initiative to create a national development and infrastructure plan. Yaro holds a Master’s in City and Regional Planning from Harvard University and a Bachelor’s in Urban Studies from Wesleyan University. Yaro is Professor of Practice at the University of Pennsylvania and has consulted on city and regional planning issues across the U.S. and in Europe, China, Japan, Turkey, and North Africa.

Speakers

Scott Waldman  
Capital New York  
@scotpwaldman  
Scott Waldman covers energy and environment for Capital New York, a Politico company. He also produces Capital’s daily energy newsletter and is based at the state Capitol in Albany. Waldman has been a reporter for more than a decade, at newspapers and digital publications. He also teaches journalism at Siena College. He holds a master’s degree in journalism from Syracuse University. He lives outside of Albany with his wife and two daughters.

Darren Walker  
President, Ford Foundation  
@darrenwalker  
Darren Walker, the 10th president of the Ford Foundation, has been connected to the institution and its mission since childhood. Ford-funded initiatives made his education possible, from Head Start in school to Pell Grants at college. After a decade in corporate law and international finance, Darren served as chief operating officer of the Abyssinian Development Corporation, a Ford Foundation grantee. In 2002, he joined the Rockefeller Foundation, where he rose to vice president and oversaw all domestic and international programs. In 2010, he was recruited to the Ford Foundation as vice president responsible for education, creativity, and free expression programs, as well as the foundation’s four Africa offices. Today he oversees more than $12 billion in assets, $500 million in grants, and 10 international offices.

Robert D. Yaro  
President Emeritus, Regional Plan Association  
Robert D. Yaro is President Emeritus of Regional Plan Association and a senior advisor to the organization. RPA promotes the livability, vitality and sustainability of the New York metropolitan region. Yaro led development of and co-authored RPA’s Third Regional Plan, A Region at Risk, and has authored and co-authored numerous papers on articles on planning and infrastructure for the metropolitan region. He founded and co-chairs America 2050, RPA’s initiative to create a national development and infrastructure plan. Yaro holds a Master’s in City and Regional Planning from Harvard University and a Bachelor’s in Urban Studies from Wesleyan University. Yaro is Professor of Practice at the University of Pennsylvania and has consulted on city and regional planning issues across the U.S. and in Europe, China, Japan, Turkey, and North Africa.

Tom Wright  
President, Regional Plan Association  
Tom Wright is president of Regional Plan Association. He has steered many of the organization’s key initiatives, including the Draft Vision Plan for the City of Newark (2006) and A Region at Risk: The Third Regional Plan for the New York-New Jersey-Connecticut Metropolitan Area (1996). Mr. Wright oversees the day-to-day operations of RPA and coordinates activities with the Board of Directors. Prior to becoming president on Jan. 1, 2015, he was RPA’s executive director. Previously, he was deputy executive director of the New Jersey Office of State Planning, where he coordinated production of the New Jersey State Development and Redevelopment Plan (2001). From 1991 to 1993, he was coordinator of the award-winning Mayors’ Institute on City Design, sponsored by the National Endowment for the Arts.
DTZ applauds the work of the REGIONAL PLAN ASSOCIATION and is proud to support this distinguished organization.
Herrick salutes the Regional Plan Association

Best wishes to RPA’s new president Tom Wright
Cities are brimming with opportunities. They generate 80 percent of global GDP, but they also face many challenges like congestion and pollution as urban growth continues unabated. Decades of experience and a broad-based portfolio make Siemens uniquely qualified to meet these challenges and supply the right answers.

The basis of the sustainable and livable city of tomorrow is an intelligent and automated infrastructure. Through smart applications and automated systems, we can make better use of existing infrastructure, increase efficiency, reduce operation costs, improve safety and resiliency, and reduce environmental impacts.

With our innovative products and solutions for rail-bound transportation and road traffic management, efficient building technology, security, smart grids and power distribution, we can help reap the full potential of urban infrastructure. The answers to these challenges already exist, and the time to break new ground is now. Because the world of tomorrow needs our answers today.

The city of tomorrow will think for itself.

Transforming cities for the better – through sustainable technology.
JUST HAVE TO SAY, WE LOVE WHAT YOU’VE DONE WITH THE PLACE.

Citi is proud to be participating in this year’s Regional Plan Association Assembly. RPA’s mission to improve the sustainability and quality of life in the areas we do business inspires us everyday. The progress you’ve made benefits us all.
THE SUBWAY SYMPHONY
BY JAMES MURPHY AND HEINEKEN
COMING SOON
For over 90 years, RPA has been bringing together civic and business leaders to address improvements to the NY region's economic health, environment and quality of life. We are proud to support their efforts and participate in the 2015 Assembly.

www.pwc.com
The General Contractors Association of New York, Inc. Proudly Supports Regional Plan Association
In honor of all our friends at
Regional Plan Association

Kenneth E. Raske, President
www.gnyha.org

Lee H. Perlman, President
www.gnyhaventures.com
Goldman Sachs

is a proud sponsor of

Regional Plan Association
HELPING TO BUILD STRONGER COMMUNITIES

Prudential is proud to sponsor the

REGIONAL PLAN ASSOCIATION

© 2013. Prudential, the Prudential logo, the Rock symbol and Bring Your Challenges are service marks of Prudential Financial, Inc. and its related entities, registered in many jurisdictions worldwide.
0205991-00005-00 A4097
Partnership

JPMorgan Chase & Co.

When people express themselves they enrich all our lives. By partnering for the common good we can achieve uncommon results. We proudly sponsor the Regional Plan Association.
HNTB IS A PROUD SPONSOR OF RPA

SERVICES

- Airport Planning & Design
- Architecture
- Construction Inspection
- Design-Build
- Disaster Recovery & Resiliency
- Drainage Design
- Environmental Engineering
- Intelligent Transportation Systems

- Program Management
- Public Involvement
- Rail & Public Transportation
- Security
- Toll Facility & Systems Design
- Tunnels
- Urban Design & Planning
- Water Resource Management
Helping New Yorkers find just the right space to live, work, store and park better than anyone else.

Family-owned and operated since 1956.
As a global provider of professional support services, AECOM is a leader in all of the key markets we serve, including transportation, facilities, environment, energy, water and government.

www.aecom.com
OUR MISSION

• To be the single business advocate for New York City’s 27 Union Construction Trade Associations and 2,000 union construction managers, general contractors and specialty trade subcontractors

• To build partnerships with private and public owners and building trade unions in support of a strong New York City economy

The Building Trades Employers’ Association

SUPPORTS THE REGIONAL PLAN ASSOCIATION’S VISION FOR A REGIONAL TRANSPORTATION SYSTEM

BTEA UNION CONTRACTORS: BUILDING NEW YORK CITY’S MIDDLE CLASS CREATING GOOD UNION CONSTRUCTION JOBS
We shape a better world

For over 25 years, our planners, designers, and engineers have worked to make the tristate region more sustainable, resilient, and competitive. Our deep and broad understanding of the local built environment allows us to conceive, design, and implement effective solutions to benefit our region.

As proud partners of the RPA for a variety of initiatives, we look forward to the Fourth Regional Plan and the legacy it will create for generations to come.
When our community succeeds, we all succeed.

At M&T Bank, we know how important it is to support those organizations that make our communities better places to live and work. That's why we offer both our time and resources and encourage others to do the same.
At WSP | Parsons Brinckerhoff, we’re shaping the future too, by working to create a built environment that contributes to a resilient, sustainable future for our children … and theirs.

For career opportunities and/or more information, please visit pbworld.com
for knowing how to get us there.

PNC is proud to support the Regional Plan Association’s Annual Assembly. And we appreciate what RPA means to the communities and economy of the region. Thank you for all that you do.

pnc.com
community friendly

Proud to support the Regional Plan Association’s 2015 Assembly.

fly the friendly skies™
Solutions in Perfect Balance

At ARCADIS, we share a single purpose, to improve the environments and lives we touch. A lofty goal, but one we deliver on every day.

Between the creative and the functional, the innovative and the tried and true, the natural and the built environments, present needs and future legacy, imagination and results. We envision a better world. Then we engineer it.

**Together we can do a world of good.**
Congratulates

Bob Yaro

for

25 years of service to the Region and RPA

Friends and Admirers,
Greater Jamaica Development Corporation.
Wells Fargo is a proud sponsor of the Regional Plan Association
New York State needs continued significant infrastructure investment in order to remain competitive and to make New York a better place to live and work.
CONGRATULATIONS
on another successful year!

TimeWarner |  Turner | HBO
From the macro to the micro, Anbaric is strengthening New York’s electric grid.

Anbaric has initiated development of more than 1,300 megawatts of electric transmission infrastructure in New York and is currently establishing large scale microgrids ranging from 10 to 200 megawatts at strategic locations throughout the state.

Our Value Proposition

- COST SAVINGS
- EXCEPTIONAL PERFORMANCE
- ACCESS TO CLEAN ENERGY RESOURCES
- COMPREHENSIVE FINANCING
- PROVEN DEVELOPMENT EXPERTISE

MICROGRIDS: ANBARICMICROGRIDNEWYORK.COM
Dirk van Ouwerkerk, dvanouwerkerk@anbaricpower.com

TRANSMISSION: ANBARICTRANSMISSION.COM
Clarke Bruno, cbruno@anbaricpower.com

Thomas Z. Scarangello, Chairman
Richard T. Anderson, President, and the Officers and Directors of the New York Building Congress

RPA ASSEMBLY

To join our growing membership, or for information on publications and events, contact

NEW YORK BUILDING CONGRESS
44 West 28th St., New York, NY 10001 212.481.9230, or visit buildingcongress.com.
The PSEG Foundation is proud to partner with Sesame Street on a new, free app, part of the Let's Get Ready: Preparing Families for Emergencies program. This unique app, geared toward pre-school children, introduces ways to prepare for emergencies in an entertaining and age-appropriate way. The program also provides resource guides and short videos to help parents, educators and other caretakers as they guide children through the learning process.

To download the app, visit www.pseg.com/sesamestreet or scan the QR code below.

We have the energy to make things better

... for you, for our communities and for our children...

www.pseg.com/sesamestreet

---

We approach projects a little differently.

Because at CH2M, we believe no challenge is unsolvable.

We’re excited by tough challenges. We combine the best ideas in water, transportation, energy, industry and the natural environment to tackle your most pressing infrastructure and natural resource needs. We create new pathways for human progress. And breathe new energy into every community we touch.

Visit www.ch2m.com

www.ch2m.com

© 2015 CH2M HILL
TR0407151090EN
Know-how gives your business the leading edge.

At People’s United Bank, we offer all the products and services your business needs to succeed.

People’s United Bank is a proud sponsor of the Regional Plan Association Assembly.

©2015 People’s United Bank | Member FDIC | Equal Opportunity Lender
Heidrick & Struggles is the premier professional services firm focused on serving the leadership needs of top organizations globally.

For more than 60 years, we have helped our clients address strategic leadership talent issues that range from acquiring, retaining and developing human capital solutions in times of growth, turnaround, acquisition, and integration.

www.heidrick.com

EXECUTIVE SEARCH
CULTURE SHAPING
LEADERSHIP CONSULTING SERVICES

WE SALUTE
THE REGIONAL PLAN ASSOCIATION
as you present these much needed conversations and spirited dialogues tackling the challenges of civic development, for a more livable and sustainable future.
Additional Sponsorship Support

Amtrak
Anbaric
Hilary M. Ballon
Edward J. Blakely
Jay Brinkerhoff
Covanta Energy Corporation
Michael Critelli
CSX
Davis Polk & Wardwell
Frasca Group
Marian Heiskell
David Huntington
NY Waterway
Matthew S. Kissner
Robert Knapp

Joshua H. Landes
Patterson, Belknap, Webb & Tyler
David Huntington
Gregg Rechler
Rockefeller Group Development Corporation
Sam Schwartz Engineering
George Stonbely / Spectacular Ventures
Stantec
Luther Tai
Marilyn Taylor
Tonio Burgos & Associates
Urban Engineers
Vornado Realty Trust
Windels, Marx, Lane & Mittendorf

RPA would like to thank our media partner

Infrastructure USA
www.InfrastructureUSA.org

infrastructureusa.org
The Board and Staff of Regional Plan Association gratefully acknowledge the major unrestricted gifts from the following contributors to RPA and the 2015 Assembly.

**Sponsors $15,000+**

ARUP
CH2M Hill
ConEdison
Frank Cicero
Heidrick & Struggles
LaGuardia Gateway Partners
Luke Fichthorn
PSE&G

**Sponsors $10,000+**

Marcia Bateson
Stephen Beckwith
Bloomberg Associates
Columbia University
Paul Francis
Fund for the Environment and Urban Life
I-Grace
Dylan Hixon
Peter W. Herman
New York State Laborers Union
Northwood Investors
Omnispective Management
People’s United Bank
PNC Bank
Richard Ravitch
Rauch Foundation
Related
Gary D. Rose
SHoP Architects
James S. Simpson
SL Green

**Benefactor $10,000+**

Hilary M. Ballon
Edward J. Blakely
James J. Brinkerhoff
Covanta Energy Corporation
Michael Critelli
CSX
Davis Polk & Wardwell
Frasca Group
Marian Heiskell
David Huntington
NY Waterway
Matthew S. Kissner
Robert Knapp
Joshua H. Landes
Patterson, Belknap, Webb & Tyler
David Huntington
Gregg Rechler
Rockefeller Group Development Corporation
Sam Schwartz Engineering
George Stonbely / Spectacular Ventures
Stantec
Luther Tai
Marilyn Taylor
Tonio Burgess & Associates
Urban Engineers
Vornado Realty Trust
Windels, Marx, Lane & Mittendorf

**Patron $25,000+**

AECOM
ARCADIS
Brookfield Financial Properties
Building Trades Employers
Association of New York
Robert Billingsley
Citi
Delta
Greater Jamaica Development Corporation
Greater New York Hospital Association
Heineken
Herrick Feinstein
HNTB
Interpublic Group
M & T Bank
MetLife Foundation
Prudential Financial
Siemens

**Assemble Sponsor**

DTZ

**Chairman Circle $50,000+**

American Express Company
Edison Properties
Edison Properties Newark Foundation
General Contractors
Association of New York
Goldman Sachs
The Joelson Foundation
JPMorgan Chase
Jan Nicholson
Prudential Financial
Siemens

**Supporter $5,000+**

Amtrak
Anbaric
Hilary M. Ballon

**Friend $1,000+**

Colgate-Palmolive
Michael J. Cacace
Christopher J. Daggett
Davis Brody Bond
Fernando Ferrer
Hudson Square Connection
Adam Isles
Kenneth T. Jackson
J C Decaux North America
Jonathan Rose Companies
Philip Kuchma
Joseph Maraziti
Debra McDowell
Peter Miscovich
Sanjay Mody
New York Building Congress
NJ Transit
The Northeast Maglev
Paygevity
Thomas L. Rich
David Rockefeller
Elizabeth B. Rogers
Lynne Sagalyn
Segal Company
Schumann Fund for New Jersey
H. Claude Shostal
Robert K. Steel
Susan Solomon
Treiber Family Foundation